



## BOARD OF TRUSTEES DEVELOPMENT DAY

THURSDAY 27 MARCH 2025

SS GREAT BRITAIN

TIMINGS	DETAIL	PRESENTERS
<b>10.00</b> (15 mins)	<i>Arrival, refreshments</i>	
<b>10.15</b> (15 mins)	Opening Remarks	Chair of Board of Trustees
<b>10.30</b> (75 mins)	Sustaining excellence for REF 2029 and beyond  <i>[pre reading material provided]</i>	<ul style="list-style-type: none"><li>• DVC &amp; Provost</li><li>• PVC Research &amp; Innovation</li><li>• Helen Young, Associate Director of Research Excellence</li><li>• Ruth Quinn, Research Assessment Manager, Research, Enterprise and Innovation</li><li>• Andy Judge, Academic Director (REF), Life Sciences Faculty Office</li><li>• Patrick Capps, Academic Director (REF), Arts Faculty Office</li><li>• Emma Raven, Academic Director (REF), Science Faculty Office</li></ul>
<b>11.45</b> (15 mins)	<b>Refreshment break</b>	
<b>12.00</b> (75 mins)	Progress and Actions towards TEF Gold  <i>[pre reading material provided]</i>	<ul style="list-style-type: none"><li>• DVC &amp; Provost</li><li>• PVC Education &amp; Students</li><li>• Kate Whittington, Professor of Health Sciences Education</li><li>• Alvin Birdi, Professor of Economics Education</li><li>• Elinor Davies, Acting Academic Registrar and Assistant Director</li></ul>

		Education and Student Success <ul style="list-style-type: none"> <li>• David Manley, Dean of Science and Engineering</li> <li>• Mia Stevens, Undergraduate Education Officer</li> </ul>
<b>13:15</b> (45 mins)	<b>Lunch</b>	
<b>14:00</b> (120 mins)	Artificial Intelligence (AI) Strategy Development  <pre>reading material provided]</pre>	<ul style="list-style-type: none"> <li>• Keith Woolley, Chief Digital Information Officer</li> <li>• Tansy Jessop, PVC Education &amp; Students</li> <li>• Guy Poppy, PVC Research &amp; Innovation</li> <li>• Simon McIntosh-Smith, Professor in High Performance Computing</li> </ul>
<b>16:00</b> (15 mins)	Closing remarks	Chair of Board of Trustees
<b>16.15</b>	<i>Transfers to Hotel(s)</i>	All Board members
<b>18.30</b>	Board Dinner <div> <div></div> <div></div> <div></div> </div>	All Board members



MEETING OF BOARD OF TRUSTEES  
FRIDAY 28 MARCH 2025

09.00 – 15.30

AGENDA

TITLE		PRESENTER	ACTION	TIMINGS & PAPER REFERENCE
Preliminaries				
1.	Welcomes, Apologies, Announcements	Chair		0900
2.	Declarations of Interest	Chair		
3.	Minutes of Previous Meeting: 31 January 2025	Chair	Approval	Enclosed
4.	Actions & Matters Arising	Chair	Information	Enclosed
5.	Chair's Report	Chair	Information	0905 10 mins BT/24-25/034
Strategic				
6.	Modern Network update	Chief Operating Officer & Registrar	Discussion	0915 25 mins BT/24-25/035
7.	Executive Report	Vice-Chancellor	Discussion	0940 85 mins BT/24-25/036
BREAK @ 1105, 10 MINS				
8.	Finance Report	Chief Financial Officer	Discussion	1120 30 mins BT/24-25/037
Developmental				
9.	Bristol Skills Profile and Employability work	DVC & Provost / PVC Education & Students	Discussion	1150 45 mins Presentation
LUNCH @ 1235, 45 MINS				
10.	Student Mental Health and Wellbeing Spotlight	Prof Edward Peck	Discussion	1320 60 mins Oral

	TITLE	PRESENTER	ACTION	TIMINGS & PAPER REFERENCE
<b>Assurance</b>				
11.	Annual Report on Student Mental Health & Wellbeing	DVC & Provost	Approval	<b>1420</b> <i>30 mins</i> <b>BT/24-25/038</b> <b>Presentation</b>
12.	University Secretary's Report to include: a. Annual Report: Student Complaints b. Revisions to the Freedom of Speech Complaints Procedure	University Secretary	Approval	<b>1450</b> <i>10 mins</i> <b>BT/24-25/039</b>
13.	Report of the Finance & Investment Committee	Chair of FIC	Discussion	<b>1500</b> <i>10 mins</i> <b>BT/24-25/040</b>
<b>CONSENT ITEMS</b> <b>(questions to be submitted in advance)</b> *Consent items on the meeting agenda are pre-approved and marked with a astrix. If trustees have any specific questions about these items, we kindly request that they submit them in advance to the Governance Team, who can advise the Chair. The Chair will then determine how to address these items within the meeting.				
14.	Annual Statement on Research Integrity*	DVC & Provost	Approval	<b>1510</b> <b>BT/24-25/041</b> <i>5 mins</i>
15.	Report of the Audit & Risk Committee*	Chair of ARC	Note	<b>1515</b> <i>5 mins</i> <b>BT/24-25/042</b>
16.	Report of the Nominations Committee*	Chair of NomCo	Approval	<b>1520</b> <i>5 mins</i> <b>BT/24-25/043</b>
<b>Any Other Business</b>				
17.	Any Other Business			<b>1525</b>
18.	Date of Next Meeting: 23 May 2025			